Utility in ROC Space: Using economic utility to set a threshold for a machine learning classifier

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# **Missile or Airliner?**



Is it a missile?



# Should I shoot it down?



less likely

## Two kinds of mistakes

False negative: let a missile through

False positive: shoot down an airliner

## Two levels of decisions

Tactical decision: There is a blip on my radar. Should I shoot it down? Strategic decision: Should I invest in a better radar system?

# **Binary Classifiers**

Would this customer appreciate our ad?

Is this a regular package or a bomb?

Does this patient have cancer or not?

Will it rain here today?

### Simple ROC curves: Think like a turtle

- Sort the observed outcomes by their • predicted scores with the highest scores first.
- Calculate cumulative True Positive Rate • (TPR) and False Positive Rate (FPR) for the ordered observed outcomes.
- Plot TPR (Sensitivity) against FPR (1 Specificity)



# Turtle Quiz!

What would the ROC curve look like for these points?

![](_page_5_Picture_2.jpeg)

![](_page_6_Figure_0.jpeg)

What would the ROC curve look like for these points?

![](_page_7_Picture_1.jpeg)

![](_page_8_Figure_0.jpeg)

![](_page_9_Figure_0.jpeg)

A confusion matrix represents a particular point on an ROC curve.

As the threshold scans past a case, it will move from the predicted False row to the predicted True row. Which column that case is in depends on whether it is actually True or actually False.

## Useful model

#### Economic Utility of a Binary Classifier

#### Costs and Benefits

![](_page_10_Figure_3.jpeg)

![](_page_10_Figure_4.jpeg)

#### https://ml4managers.shinyapps.io/ML utility/

## Useless model

### Economic Utility of a Binary Classifier

#### Costs and Benefits

![](_page_11_Figure_3.jpeg)

![](_page_11_Figure_4.jpeg)

## Only the left edge matters

### Economic Utility of a Binary Classifier

#### **Costs and Benefits**

![](_page_12_Figure_3.jpeg)

![](_page_12_Figure_4.jpeg)

## Simple model captures most of the value

### Economic Utility of a Binary Classifier

#### Costs and Benefits

![](_page_13_Figure_3.jpeg)

![](_page_13_Figure_4.jpeg)

# Strategic Decision: Investing in an ML system

Alternative	Cost	Benefit
Fancy model	Compute, data collection & management, HR,	Great!
Simple model	Minimal (?)	Moderate
Status Quo	No new cost	Baseline

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## Nonlinear utility function

![](_page_15_Figure_1.jpeg)

![](_page_15_Picture_2.jpeg)